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<td>Ania Kania-Richmond (ASD)</td>
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<td>Paula Robson (SD)</td>
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<td>Raj Padwal (SD, Hospital Section)</td>
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<td>Scott Klarenbach (SD, Kidney Health Section)</td>
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<td></td>
<td>Neesh Pannu (SD, Kidney Health Section)</td>
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<td></td>
<td>Michael Stickland (SD, Respiratory Health Section)</td>
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<td></td>
<td>Marni Armstrong (ASD, Kidney Health Section)</td>
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<td>Lesley Soril (ASD, Hospital and Respiratory Health Section)</td>
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<td>Neurosciences, Rehabilitation &amp; Vision SCN</td>
<td>Elizabeth Papathanassoglou (SD)</td>
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<td>Pan-SCN</td>
<td>Mikie Mork (ED)</td>
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<td></td>
<td>Jatin Patel (Manager)</td>
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SCN: Strategic Clinical Network

TRM: Transformational Roadmap

SD: Scientific Director

ASD: Assistant Scientific Director

ED: Executive Director

Note: some TRMs are in the process of refresh and development, and where available, current versions are included in this report.
Our mission
Improving the health of Albertans by bringing together people, research and innovation.

Alberta has 16 Strategic Clinical Networks, which are groups of clinicians, patients, operational leaders and other stakeholders, working together to solve health challenges.

We connect people who are knowledgeable and passionate about specific areas of health and work as one team. Together, we’re creating a high performing and sustainable health system – one that embeds research and innovation into daily practice and is equipped with the tools, processes, programs and people to address the challenges we face today and those to come.

We partner with patients and families to identify priorities that matter to the people of Alberta. And we work with operational leaders, care providers, communities and academic partners to find the right solutions. These connections enable us to respond to critical health needs and support continuous improvement—locally and across the province. We work across institutional and geographic boundaries to improve health outcomes, align our efforts, translate evidence into practice, and accelerate health system improvement.

What we’ve achieved
Alberta’s Strategic Clinical Networks (SCNs™) work across the system to ensure high quality care and value for every Albertan. Together, we’re improving quality, safety, effectiveness and standardization of care.

Alberta has become a leader in many areas of health, including stroke care, surgical care, and elder-friendly care. We’re improving care pathways for pregnant women and patients with diabetes, cancer, asthma and kidney disease.

What’s next
This Roadmap builds on where we’ve come from and provides strategic direction to guide the SCNs over the next five years.

Together, we will continue to focus on supporting the Quadruple Aim of improving:

- patient and family experiences
- patient and population health outcomes
- value and health system sustainability
- the experience and safety of our people

Collective impact – by the numbers
A comprehensive analysis of return on investment for the first nine SCN projects showed an estimated cumulative savings of:

43,000 bed days ($28 MILLION savings) + $15.2 MILLION in direct cost savings = $43.2 MILLION in total savings

*Cumulative savings continue to be tracked and will be updated in fall 2019.

We’re focused on the road ahead
The SCN Roadmap, 2019-2024 is an action plan that will guide the work each network is doing to improve health outcomes for 4.3 million Albertans. The Roadmap identifies:

- 7 areas of focus that reflect system-wide challenges, priorities and accountabilities
- specific objectives and actions
- an accountability framework to track our progress

Areas of focus
1. Engage the people of Alberta
2. Strengthen our connections
3. Support integrated care across the patient journey
4. Promote wellness, prevention and population health
5. Improve value and sustainability
6. Advance health research and innovation
7. Support our people and processes

Inspiring solutions. Together.
The SCN Roadmap reflects the input of patient and family advisors, operational leaders and managers, Alberta Health, SCN leaders, academic partners, and others. It belongs to each of us, and we all have an important role to play in bringing this plan to life.
From illness to wellness – keeping Albertans moving across their lifespan

The goal of the Bone & Joint Health SCN is to transform the way bone and joint care is delivered to Albertans. Within a transformed bone and joint care system, Albertans will be supported across the full continuum of care from prevention to end stage care. Our focus is increasingly turning to important areas upstream in the care continuum and in community, to more effectively support Albertans across all stages in their bone and joint health journey.

The Bone & Joint Health SCN is a community of people who are striving to promote good bone and joint health, prevent injuries and conditions from developing, empower Albertans to self-manage their conditions, and provide the highest quality health care across the six dimensions of quality (accessibility, acceptability, appropriateness, safety, effectiveness, and efficiency) ensuring our community has access to that care at the right time, by the right provider. Through the development of the 2020-2025 roadmap, we heard what is important to our stakeholders and as a community, are committing to be guided by the following principles:

Bone & Joint Health SCN Guiding Principles

- Collaboration
- Engagement
- Integration
- Patient-Centered Care
- Communication
- Research & Innovation
- Working Together With Our Community

The Bone & Joint Health SCN 2020-2025 Roadmap will focus on three priority areas to keep Albertans moving. The actions within each priority area will strive to MAXIMIZE mobility and function, to MEND the loss of function as a result of bone and joint disorders and injuries, and to MITIGATE risks for bone and joint injuries and conditions. We will align our existing work with these three areas in addition to launching new initiatives.

**STRATEGIC PRIORITY 1**
Bone Health
To MAXIMIZE mobility and function
To MITIGATE risks for bone & joint injuries and conditions

**STRATEGIC PRIORITY 2**
Joint Health
To MEND the loss of function as a result of bone & joint disorders and injuries

**STRATEGIC PRIORITY 3**
Movement & Function
To KEEPING ALBERTANS MOVING

www.ahs.ca/scn

Revised September 2020
# The Cancer Strategic Clinical Network™ Transformational 2020-2024 Roadmap At A Glance

**AHS Vision:** Healthy Albertans. Healthy Communities. Together.

**CSCN Mission:** Lead transformation to improve care across the cancer continuum in Alberta

## Strategic Directions

<table>
<thead>
<tr>
<th>1. Build a community that strategically transforms cancer care</th>
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<tr>
<td>a. Launch a coalition of researchers to answer questions important to patients and providers</td>
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<tr>
<th>2. Translate evidence and data to inform priorities, practice, policy, and planning</th>
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<tbody>
<tr>
<td>a. Build capacity to analyze and interpret cancer related data</td>
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<tr>
<td>b. Advance CSCN Pipeline</td>
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<tr>
<th>3. Enhance experiences for patients and families, outcomes, and efficiencies</th>
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<tr>
<td>a. Advance new models of care and pathways in targeted areas</td>
</tr>
<tr>
<td>b. Improve cancer diagnosis</td>
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## Priorities

### i. Priorities (or questions) tackled by network partners

### ii. Participation of network partners

### iii. Impact of network partners

## Quality Indicators

### i. Projects advancing to:

- test for impact
- spread and scale
- sustainment

### ii. Return on investment

### iii. Projects achieving proposed measures of success

### iii. Change in key clinical outcome measures

## Key Actions (projects) to align under each priority

### Guiding Principles: Engage | Consensus | Disrupt | Innovate | Implement | Sustain
**Transformational Roadmap 2019-2024**

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**CRITICAL CARE STRATEGIC CLINICAL NETWORK™ TRM AT A GLANCE**

<table>
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<th>Mission:</th>
<th>The Critical Care Strategic Clinical Network™, through innovation and collaboration, works to ensure evidence-based, quality care for people in Alberta experiencing critical illness or injury</th>
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<tr>
<td>PRINCIPLES:</td>
<td>Patient and Family Centred Care, Evidence-Informed Decision Making and Quality Improvement</td>
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<tr>
<th>STRATEGIC DIRECTIONS</th>
<th>PRIORITIES</th>
</tr>
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</table>
| 1 System Transformation | • Sustaining Delirium Initiative  
• Transitions in Care |
| 2 Clinical Best Practices | • Optimal Utilization of Blood Products  
• Optimal Ventilation Strategies for Patients with Hypoxemic Respiratory Failure  
• Conservative versus Liberal Use of Oxygen  
• Optimal Use of Continuous Renal Replacement Therapy |
| 3 Maturing as a Learning Healthcare System | • Increase knowledge, expertise and practical experience as learning Healthcare System  
• Optimize our existing critical care data assets and clinical analytics reporting tools  
• Analytics demonstration projects  
• CC SCN projects and partnered research grants incorporate Learning Healthcare System goals and objectives |
| 4 Building Our Identity | • Champion the value of Critical Care in Alberta  
• Increase understanding of the Network’s benefit and impact |
<table>
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<tr>
<th>Enhancing prevention and integration of health promotion and wellness</th>
<th>Vascular Risk Reduction 2.0 (VRR)</th>
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<td>Health Innovation Implementation and Spread (HIIS) Fund: Enhanced Lipid Reporting</td>
<td>Continue to engage new and existing stakeholders to focus on upstream care</td>
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<tr>
<th>Improving the patient journey, health system quality and care</th>
<th>Heart Failure (in collaboration with COPD)</th>
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<td>Pathway: To standardize patient care through the implementation of a full ‘bundle’ which includes: 1) physician admission orders; and 2) transition-to-community bundle.</td>
<td>Reducing Low value cardiac testing:</td>
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<tr>
<td>Pathways and Integration: integrating evidence-based strategies and outcomes to develop a bundle to support operational cost-saving targets</td>
<td>• Following Canada’s Choosing Wisely (CW) recommendations – reducing inappropriate cardiac tests</td>
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<tr>
<td>Care Path – development of care path in Connect Care</td>
<td>Phase 1- Electrocardiography (ECG)</td>
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<td>Heart attack readmission – improving rural readmission rates</td>
<td>Phase 2- Echocardiography (Echo)</td>
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<td>Holter monitoring devices economic analysis</td>
<td>Endovascular Therapy (EVT)</td>
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<tr>
<td>• Acute Stroke</td>
<td>• Supporting operations to expand the EVT time window from 6- to 24-hours</td>
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<tr>
<td>• Stroke Flow</td>
<td>• Development of a provincial position statement</td>
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<td>• CT angiography variation for vertigo and dizziness</td>
<td>• Return on Investment</td>
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<tr>
<th>Reducing inequities in care &amp; outcomes</th>
<th>Stroke Rehab: Acting on the recommendations of the AH Health Evidence Review including Virtual Care</th>
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<td>Sustainability for Stroke Action Plan outcomes</td>
<td>EMS STEMI provincial protocol</td>
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<th>Innovation</th>
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<td>SEGUE-PSS project- Stroke innovation— Stroke Sens Beachhead</td>
<td>Research:</td>
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<td></td>
<td>• TNK vs TPS – ActQuiCR</td>
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<td></td>
<td>• Partnership for Research and Innovation in the Health System (PRIHS) PRIHS 6 – 2 advancing</td>
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Health Evidence Review (HER) |
| • VRR | Stroke Rehab |
| • Cardiac Stress Testing |
The Digestive Health SCN innovates and collaborates to create a person-focused, high-quality, and sustainable digestive health system through prevention, research, and best practices.

**PRIORITIES**

**IMPROVE ACCESS TO DIGESTIVE HEALTH CARE**
- Use evidence-based models to improve access to care
- Implement a standardized wait time management system for consultations and endoscopic procedures
- Support and monitor post-COVID recovery of digestive health services

**IMPROVE INTEGRATION OF DIGESTIVE HEALTH CARE ACROSS THE HEALTH SYSTEM**
- Enhance support and resources for primary health care providers to manage digestive diseases
- Enhance and integrate data systems

**DELIVER HIGH QUALITY DIGESTIVE HEALTH CARE**
- Develop and implement provincial clinical pathways for patients to improve disease prevention, management and continuity of care
- Reduce unwarranted clinical variation in care
- Improve appropriateness of testing and therapies

**ENHANCE EARLY DIAGNOSIS AND PREVENTION OF DIGESTIVE DISEASES**
- Prevent chronic liver disease through better identification and management of preventable causes of this disease

**MISSION**

The Digestive Health SCN innovates and collaborates to create a person-focused, high-quality, and sustainable digestive health system through prevention, research, and best practices.

**PRINCIPLES**
- Culture of Quality
- Patient & Family Focus
- Engagement & Collaboration
- Research & Innovation
- Sustainability
- Standardized, Evidence-based Approaches
- Equity, Diversity & Inclusion

**ENABLERS**
- Performance Measurement
- Communication
- Patient & Provider Education
- Clinical Pathways
- Information Technology & Quality Data
- System Integration

**DIGESTIVE HEALTH STRATEGIC CLINICAL NETWORK**

Transformational Roadmap 2022–2026

www.ahs.ca/dhscn
| Vision | Transforming care and empowering Albertans to be healthy and well |

| Mission | To build a patient centered health care system that prevents the onset and complications of diabetes, obesity and malnutrition |

- **Prevent** the onset and progression of diabetes, obesity and malnutrition
- **Empower** patients and providers to better manage diabetes, obesity and malnutrition to live well and long
- **Transform** the health care system through research, surveillance and partnerships
- **Support primary and secondary prevention**
- **Optimize access to data for Albertans and the research community**
- **Co-create local approaches to chronic disease prevention and management with Indigenous communities**
- **Improve the patient experience by eliminating stigma and bias**

Diabetes, Obesity & Nutrition (DON) Strategic Clinical Network™

Transformational Roadmap | 2023-2027
Emergency Strategic Clinical Network
Transformational Roadmap 2022-2025

Vision
To build an inclusive network that supports the advancement of evidence-informed emergency care for all.

Mission
To support quality patient and family-centered emergency care driven by education, innovation, and practice-changing research through collaboration.

Guiding Principles
- Accountability
- People-Centred Care
- Responsibility
- Innovation
- Communication

Our Work
Patient Volumes Per Calendar Year
- 2021: 1,755,635
- 2022: 1,957,067

103 Emergency Departments
6 Urgent Care Centres

Strategic Directions
- Respond to the Needs of our Patient Population
- Partner as Problem Solvers and Innovators
- Support our People
- Health System Research and Innovation
- Advancing Equity, Diversity, & Inclusion (EDI)
Indigenous Wellness Core

About us:

Alberta Health Services has enacted the Indigenous Health Commitments: Roadmap to Wellness. The Indigenous Health Commitments guide AHS in developing the structures, processes, and organizational culture needed to respond to Indigenous peoples’ unique needs at the provincial, zone and program level, with a driving vision of achieving health equity for and with Indigenous peoples in Alberta. Responding to the Indigenous Health Commitments is the work of everyone at Alberta Health Services, working in partnership with Zones and Provincial programs.

The Indigenous Wellness Core (IWC) is an integrated provincial team that is guided by a Strategic Roadmap (2022-26) that bridges AHS’ Indigenous Health Commitments and implementation. The IWC is not solely responsible for achieving the collective obligations articulated in the Commitments.

IWC’s Strategic Roadmap (2022-2026):
The Indigenous Wellness Core’s Strategic Roadmap (2022-2026) begins with our Mandate to:

1. Facilitate system wide integration and coordination of actions to improve Indigenous health across AHS.
2. Support equity focused innovations, quality improvements and a measurement driven approach.
3. Generate culturally safe outcomes with programs and services, make sustainable investments, and create a workforce that can better serve Indigenous people.
5. Develop meaningful relationships with Indigenous communities and organizations, both in urban and rural contexts.

IWC’s Priorities for 2022/23-2025/26:
To achieve IWC’s vision of, “Health equity with and for Indigenous peoples in Alberta”, the following priorities have been identified:

- Cultural Safety
- Healthy Communities and Families
- Primary Healthcare
- Patient Concerns and Experiences
- Addiction and Mental Wellness

Indigenous Wellness Core
leadership team

Dr. Esther Tailfeathers
Senior Medical Director
Esther.Tailfeathers@ahs.ca

Val Austen-Wiebe
Senior Provincial Director
Val.Austen-Wiebe@ahs.ca

Marty Landrie
Executive Director, Operations
Marty.Landrie@ahs.ca

Dr. Richard Oster
Scientific Director
Richard.Oster@ahs.ca

Kienan Williams
Program Lead, Innovation & Research
Kienan.Williams@ahs.ca

Lori Meckelborg
Director, Performance, Impact & Measurement
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Wayne LaBonte
Manager, Primary Care Access
Wayne.Labonte@ahs.ca

Marjorie Luzentales-Simpson
Manager, Projects & Business Operations
Marjorie.Luzentales-Simpson@ahs.ca
Medicine SCN’s Transformational Roadmap At a Glance (2021 – 2026)

The Medicine SCN partners with Albertans to achieve sustainable quality care through integration, innovation, research and evidence-informed practice.

**Mission**

**Empower patients to improve their experience and health outcomes.**

**Enhance integration to improve acute and chronic disease management & transitions in care.**

**Address gaps in care, enable clinical best practices, and reduce unwarranted variation to support sustainable, high quality health care.**

**Cross-Cutting Priorities**

- Enabling patients to actively partner in their care
- Provincial standards for hospital admission and strategies to avoid unnecessary readmission
- Provincial harmonization of clinical services and evaluation for Long COVID management
- Promoting safe and effective use of point of care ultrasonography
- Reducing the risk of acute kidney injury & chronic kidney disease through prevention, early identification and management
- Improving management, coordination of care & outcomes for patients with kidney disease
- Reducing unwarranted variations in care across the continuum for respiratory conditions
- Promoting primary and secondary prevention and early identification of respiratory conditions

**Section Priorities**

- Optimizing informed choice and outcomes for those living with End-Stage Kidney Disease
- Enhancing admission processes for patients requiring hospital medicine services
- Ensuring an effective, efficient, and safe hospital stay and transition to the community
- Optimizing inpatient care by maximizing the utilization of technology & virtual care
- Improving disease management for patients with respiratory conditions through integration and better transitions in care

**Principles:**

- Patient & Family-Centered Care
- Wellness & Prevention
- Engagement
- Culture of Quality Improvement
- Evidence Informed Approaches
- Research, Innovation & Evaluation
- Value & Sustainability
- Health Equity

**Enablers:**

- Measurement
- Collaboration
- Integrated Approaches
- Clinical Pathways
- Technology
- Alignment with AHS’ Organizational Priorities
- Partnerships
## Maternal Newborn Child & Youth Strategic Clinical Network™

**Transformational Roadmap at a Glance | 2020-2024**

**Mission:** To mobilize and facilitate people, evidence and data to achieve the best possible health outcomes for mothers, newborns, children, and families within a sustainable, publically funded health care system

### Strategic Directions:
- **Access to care**
- **Effective transitions in care**
- **Appropriate care**
- **Integrated models of care**
- **Appropriate use of resources**

### Populations:
- **Maternal Fetal Newborn**
- **Neonatal Intensive Care**
- **Child & Youth**
- **Indigenous Maternal Child & Youth**

### Priorities:
- **AHS pregnancy pathways**
- **Improve breastfeeding in the Neonatal Intensive Care Unit (NICU)**
- **Optimized Regional Pediatric Capacity**
- **Improve Indigenous mother, newborn and child outcomes**

### Guiding Principles:
- Families are our partners – patient and family centered care
- Coordinated and collaborative – engaged stakeholders (clinicians, operational leaders, researchers, families, and others) guide work
- Aligned with organizational, provincial, and national priorities
- Focused on health system sustainability through integration, innovation and knowledge translation
- Focused on health equity
- Focused on outcomes

### Enablers:
- MNCY Patient & Family Advisory Council
- Operational & medical leadership
- Maternal Child Ecosystem – partnerships with researchers
- MyCHILD data analyst capability
- Connect Care
- Research Funding Opportunities

**Vision:** Healthy mothers, babies, children, youth and families

----

### Maternal Fetal Newborn

- Improve access to perinatal care for marginalized populations and those living in rural and remote areas
- Care of maternity and newborn patients in the right place with the right resources according to the level of presenting risk

### Neonatal Intensive Care

- Improve breastfeeding in the Neonatal Intensive Care Unit (NICU)
- Keep birthing parents and babies (who require higher level of care) together

### Child & Youth

- Optimized Regional Pediatric Capacity
- Facilitated transitions for children with chronic and or complex care needs
- Support medically complex child & family
- Improve access to developmental assessment, care and management
- Improve access to mental health assessment, care and management

### Indigenous Maternal Child & Youth

- Indigenous cultural knowledge is included in all activities and processes aimed at improving outcomes for Indigenous women, newborns, children and youth
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<tr>
<td>Supporting Initiatives Examples:</td>
<td>HOPE- e-mental health (HOIF)</td>
<td>Family Integrated Care in the NICU (HIIS)</td>
<td>Transition Navigator Trial (HOIF)</td>
<td>Kokum’s Wisdom- Photo-voice</td>
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<td>HOIF, Fetal Health Surveillance (HOIF), Newborn Jaundice, Induction of Labour</td>
<td>Care of newborn with neonatal abstinence syndrome (PRIHS)</td>
<td>Breastfeeding strategy for NICU pilot intervention</td>
<td>Virtual Telemedicine Telehealth Rounding and Consultation (TRAC) (HOIF)</td>
<td>Ácimostakewin Sharing Stories (HOIF)</td>
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<td>Rural Maternity Corridors of Care</td>
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<td>Pediatric Eating and Swallowing (HOIF)</td>
<td>Grandmothers Wisdom Council</td>
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</tbody>
</table>

**Patient & Family Advisory Council Expected Outcomes:**

- Pregnant people partner with their care provider to make informed decisions regarding their maternity care with consideration of risk.
- Pregnant people and their families experience improved coordination of care along the perinatal continuum.
- Parents and their families feel supported with their informed feeding decisions and have available resources to address feeding issues.

**Health Team Expected Outcomes:**

- Reduction in condition specific mortality and morbidity rates.
- Reduced NICU length of stay (LOS).
- Improved rates of site appropriate care.
- Improved rates of site appropriate care.
- Improved recruitment and retention of regional pediatricians.
- Decrease time to developmental assessment.
- Increased per cent of children optimally managed for developmental condition.

**Expected Outcomes:**

- Reduced NICU length of stay (LOS).
- Reduced per cent of newborns with neonatal abstinence syndrome admitted to NICU.
- Increased breastfeeding of the neonate at time of discharge from NICU.
- Reducing time to developmental assessment.
- Improved rates of site appropriate care.
- Improved recruitment and retention of regional pediatricians.
- Increased per cent of children optimally managed for developmental condition.

**All MNCY SCN developed resources include an Indigenous perspective:**

- Improved rates of community appropriate care.
- Reduction in barriers to Indigenous women receiving perinatal care.
- Increased patient and family confidence, skill and knowledge related to birth and parenthood.
Neurosciences, Rehabilitation & Vision
Strategic Clinical Network™
Transformational Roadmap | 2023-2027

NRV SCN Mission: Improving how Albertans see, think and live.

Strategic Directions

- Co-design transformations in care through evidence
- Harness innovation to drive care excellence across the continuum
- Enhance equitable access to quality care

Priorities

- Develop an evaluation system for neurosciences, rehabilitation and vision care.
- Build clinical pathways and service delivery.
- Address gaps and variation in care, and barriers to equitable access
- Identify and integrate virtual innovation solutions
- Optimize Access to Data
- Quality & Safety Indicators
- Patient & Family Centred Care
- Safe, Effective & Sustainable Pathways
- Maximize Connect Care Functionality
- Outcomes Focus
- Evidence Informed
Provincial Addiction and Mental Health
Interim Transformational Roadmap Summary 2023

**PRINCIPLES**
Enhance patient and public health experience
Improve health outcomes and clinical best practice
Strengthen financial health and operational best practice
Empower people and communities

**MISSION**
To improve addiction and mental health patient care and health outcomes in Alberta by engaging stakeholders to identify meaningful, evidence-based opportunities for transformational change.

**VISION**
Improving Addiction and Mental Health Together.

**EXPECTED PAMH PRIORITY AREAS**
- Recovery Oriented Systems of Care
- Virtual Opioid Dependency Program
- Children and Youth
- Data Linkages

**STRATEGIC DIRECTIONS**
To improve...
- patients’ & family experiences
- patient & population health outcomes
- the experience & safety of our people
- financial health & value for money
Keeping Albertans well in their communities – on their terms

Who we are
Patients deserve the best care possible as close to home as possible. The Primary Health Care Integration Network, part of the Strategic Clinical Network™ family, is assisting health, social and community organizations across the province to become even more coordinated, so we can help all Albertans live their healthiest lives. We bring together people who are already doing groundbreaking integration work and research, and we share that promising work across the province.

Our plan
We have now published a three-year plan — our transformational road map — for further integration of health, social and community supports in Alberta.

Here are a few highlights of that plan:

Our areas of focus

- System Foundation for Integration
- Keeping Care in the Community
- Linking to Specialists and Back
- Transitioning from Home to Hospital to Home

We will
1. Find and share leading practices to achieve integration across Alberta
2. Collaboratively seek solutions for current integration problems
3. Accelerate spread and scale of initiatives in order to achieve significant system improvement
4. Advance innovation to create the health neighbourhood

Learn more!
For more information on why integration matters and the activities we have planned for each area of focus, read our Transformational Road Map.

Get involved
No matter who you are or where you work, if you are interested in integrating the health system in Alberta, we want to connect with you. PHC.IntegrationNetwork@ahs.ca
**Provincial Population and Public Health**

**DRAFT Joint Provincial Population and Public Health — Zone Public Health Strategic Plan 2023–2028**


**Purpose Statement**
We work with partners to prevent and respond to public health threats, advance health equity, and create opportunities for all people and communities in Alberta to be as healthy as possible.

### Strategic Directions

<table>
<thead>
<tr>
<th>Strategic Directions</th>
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<tr>
<td>- Support the development of healthy and resilient places where people live, work, learn and heal</td>
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<td>- Narrow the gap in health outcomes</td>
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<tr>
<td>- Reduce avoidable illness and injury</td>
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<tr>
<td>- Prevent and respond to public health threats, planned, and unplanned events</td>
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<tr>
<td>- Collect and use data and evidence to support public health action</td>
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<tr>
<td>- Address statutory obligations under Alberta’s Public Health Act</td>
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<tr>
<td>- Strengthen the Population and Public Health Infrastructure</td>
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### Collaborative Priorities

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<td>- Improve immunization rates for identified priority populations across the lifespan</td>
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<td>- Improve population-based cancer screening participation rates</td>
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<tr>
<td>- Reduce STBBI rates</td>
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<tr>
<td>- Strengthen, streamline core Public Health services and structure provincially and in Zones to ensure accountable and aligned functions</td>
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<tr>
<td>- Reduce chronic diseases by focusing on modifiable risk factors in priority populations or communities</td>
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<tr>
<td>- Strengthen Population and Public Health surveillance activities, including the development of a plan for a public health observatory and enhancement of informatics/analytics to inform decision-making and service delivery</td>
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### Enablers

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<tr>
<td>- Research, innovation, and evidence</td>
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<td>- Workforce development and optimization</td>
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<td>- Client experience</td>
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<td>- Partnerships</td>
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<td>- Leadership</td>
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<td>- Funding and resource stewardship</td>
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<tr>
<td>- Technology and Connect Care</td>
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<tr>
<td>- Data and Intelligence</td>
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<td>- Clear branding, messaging, and websites</td>
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### Functions

We’ve adapted the Canadian Public Health Association (CPHA) Core Functions for Public Health to describe the functions carried out within the population and public health system. Additional statements were added to further reflect our work, as well as to highlight health equity as a lens through which all our work is done.

<table>
<thead>
<tr>
<th>Health Promotion</th>
<th>Health Surveillance</th>
<th>Health Protection</th>
<th>Disease and Injury Prevention</th>
<th>Emergency and Disaster Management</th>
<th>Population Health Assessment</th>
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<tr>
<td>Focus on the health of communities by measuring health status, inequities, contextual issues, and trends</td>
<td>Demonstrate accountability for health outcomes by improving and innovating through evaluation, research, and quality improvement</td>
<td>Build and maintain population and public health infrastructure including effective governance and a diverse and skilled workforce</td>
<td>Apply multiple interventions and strategies to take action on the determinants of health across the lifespan</td>
<td>Collaborate across sectors and levels to build and maintain strong partnerships</td>
<td>Use evidence and knowledge translation to guide decision-making and planning</td>
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<td>Employ mechanisms for public involvement</td>
<td>Increase upstream interventions</td>
<td>Use information and digital technology</td>
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March 2023 | PPPH@ahs.ca
Provincial Seniors Health and Continuing Care

Priority Area Summary

AHS VISION

HEALTHY ALBERTANS. HEALTHY COMMUNITIES. TOGETHER.

SHCC VISION

PEOPLE OF ALBERTA REMAIN INDEPENDENT, ACTIVE AND HEALTHY AS LONG AS POSSIBLE IN THEIR HOMES OR COMMUNITIES.

SHCC MISSION

BY LEVERAGING RESEARCH, INNOVATION AND EVIDENCE, AND WORKING WITH OUR COMMUNITY, WE EMPOWER ALBERTA’S SENIORS, CONTINUING CARE CLIENTS AND THEIR PARTNERS IN CARE TO IMPROVE HEALTH, WELL-BEING AND INDEPENDENCE.

STRATEGIC DIRECTIONS

LIVING WELL
Ensure people can live well with long-term conditions
Better support for people with high and complex needs
Promote prevention and resilience throughout people’s older years

GETTING WELL
Improve rehabilitation and recovery from acute episodes
Promote and support safe self-management and health literacy for long term conditions

PALLIATIVE APPROACHES TO CARE
Support provision of respectful end-of-life care that caters to physical, cultural and spiritual needs
Support clients’ wishes and values at end of life

SUPPORTING PARTNERS IN CARE
Ensure sustainable workforce and capacity planning
Ensure sustainable system & infrastructure planning
Provide caregiver support and outreach

Version: June 2021
Interim Transformational Roadmap Summary 2022-2023

**OUR VISION:**
Healthy Albertans.
Healthy Communities.
Together.

**OUR MISSION:**
To improve surgical care provided to Albertans.

**STRATEGIC OBJECTIVE 1**
We will improve access to surgical consultation and the provision of surgical care by:

- Building, through co-design with Primary Care, a provincial central access system for all surgical consultation in Alberta, inclusive of referral wait-time measurement
- Working with our partners to develop specialist advice systems, surgical treatment pathways and to improve transitions of care
- Further refining the use of the Alberta Coding Access Targets System
- Supporting the Alberta Surgical Initiative and COVID-19 recovery, including evaluation, workforce planning, and surgical innovation

**STRATEGIC OBJECTIVE 2**
We will develop and integrated approach to provide safe, high-quality surgical care in Alberta by:

- Integrating existing quality initiatives into a single provincial surgical quality improvement program with clear provincial targets, timelines and accountability
- Ensuring that all major hospital sites develop a single multidisciplinary team responsible for surgical quality improvement and supporting all surgical sites to improve quality
- Developing organizational policies that support the delivery of safe, high-quality surgical care
- Working to advance more effective methods of audit and feedback for all clinicians providing surgical care

**STRATEGIC OBJECTIVE 3**
We will continue to strengthen Alberta’s surgical community by:

- Committing to the principles and practices of equity, diversity, inclusion and accessibility
- Continuing to engage the community through site visits, learning collaboratives, The Alberta Surgery Forum and meetings of our Core Committee
- Helping to develop a strong, resilient surgical culture with the skills required to innovate in the post-pandemic environment
- Working closely with a strong coalition of Patient Advisors and our partners in the Provincial Surgery Operations Committee, Primary Care, Path to Care, the Alberta Medical Association, Alberta Health, academic partners and others

**STRATEGIC OBJECTIVE 4**
We will develop new ideas to improve the future of surgical care in Alberta by:

- Building strong partnerships to support research and innovation
- Incentivizing research and innovation that is of the highest value to Albertans
- Transferring and translating scientific knowledge to achieve operational excellence
- Supporting innovation through the Evidence Decision Support Program and the Provincial Advisory Committee on Surgical Innovation

Updated: December 2022